



UN Development Programme

Egypt - Cairo

Award ID: 00080290
Award Title: CCCPA Phase II
Start Year: 2014
End Year: 2018
Implementing Partner
(Executing Agency): CA Ctr ConfRes&Peace in Africa

Budget (US\$) as of Last Revision on 22-April-2018		
Donor	Fund	Amount
UNDP	04000 TRAC (Lines 1.1.1 and 1.1.2)	6,439.87
JPN	26960 CPR TTF - Conflict - Country S	493.80
JPN	32045 JPN - Partnership Devt Pgm PCF	1,410,724.26
Total Budget (2018 and Beyond)		1,417,657.93
Total Expenditure (2017 and Prior)		4,496,517.07
Award Total		5,914,175.00
Unprogrammed/Unfunded		0.00

Responsible Party
(Implementing Agent): Cairo Regional Peacekeeping Ce
Revision Type: Substantive Revision 7

Brief Description:

The purpose of this budget revision is to extend the project into 2019 to reflect the following:

- Introduce output (00109387) titled "Consolidating Peace, Security and Stability in Africa-4" as per the attached project document (duration April 2018-March 2019)
- Reflect a budget increase of \$930,000 under the newly introduced output (00109387) contributed by the Government of Japan

Agreed by:

Signature

Date

Name/Title

For the Implementing Partner:

Minister Plenipotentiary Ashraf Swelam
Director General
Cairo International Center for Conflict Resolution,
Peacekeeping and Peacebuilding (CCCPA)

For the Government Coordinating Agency:

H.E. Ambassador Hany Selim
Assistant Minister of Foreign Affairs
for International Cooperation for Development
Ministry of Foreign Affairs

For the United Nations Development Programme:

Ms. Randa Aboul-Hosn
Country Director
UNDP Egypt



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Output	Key Activities	Timeframe		Responsible Party	Planned Budget			
		Start	End		Fund	Donor	Budget Descr	Amount US\$
00094636	Peace, Sec.&Stability in Africa	1/4/2015	30/9/2016	Cairo Regional Peacekeeping Ce	26960	JPN	Miscellaneous Expenses	493.80
TOTAL								493.80
00098696	Peace, Sec&Stability n Africa 2	1/4/2016	31/3/2017	Cairo Regional Peacekeeping Ce	32045	JPN	Miscellaneous Expenses	45.38
TOTAL								45.38
00104592	Peace, Sec&Stability n Africa 3	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	Travel	20,400.00
	Out 2-Trainings, Conf & Work			Cairo Regional Peacekeeping Ce	32045	JPN	Contractual Services-Companies	19,363.62
				Cairo Regional Peacekeeping Ce	32045	JPN	Audio Visual&Print Prod Costs	3,369.17
				Cairo Regional Peacekeeping Ce	32045	JPN	Supplies	200.54
				Cairo Regional Peacekeeping Ce	32045	JPN	Facilities & Administration	3,466.67
	Out 3-Trainings, Conf & Work	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	Contractual Services-Companies	75,000.00
	Out 4-Trainings, Conf & Work	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	Facilities & Administration	2,100.00
				Cairo Regional Peacekeeping Ce	32045	JPN	Travel	25,800.00
				Cairo Regional Peacekeeping Ce	32045	JPN	Audio Visual&Print Prod Costs	2,532.05
				Cairo Regional Peacekeeping Ce	32045	JPN	Contractual Services-Companies	12,089.46
				Cairo Regional Peacekeeping Ce	32045	JPN	Supplies	205.84
				Cairo Regional Peacekeeping Ce	32045	JPN	Training, Workshops and Confe	622.65
	Out 5-Trainings, Conf & Work	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	Supplies	125.00
				Cairo Regional Peacekeeping Ce	32045	JPN	Contractual Services-Companies	40,273.63
				Cairo Regional Peacekeeping Ce	32045	JPN	Audio Visual&Print Prod Costs	2,628.73
				Cairo Regional Peacekeeping Ce	32045	JPN	Training, Workshops and Confe	622.65
				Cairo Regional Peacekeeping Ce	32045	JPN	Facilities & Administration	2,000.00
	Output 1- Partnerships	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	Travel	29,350.00
				Cairo Regional Peacekeeping Ce	32045	JPN	Contractual Services-imp Patrn	2,080.00
				Cairo Regional Peacekeeping Ce	32045	JPN	Facilities & Administration	300.00
				Cairo Regional Peacekeeping Ce	32045	JPN	Travel	1,670.00
	Output 1- Workshops - TICA	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	Contractual Services-Companies	6,760.56
				Cairo Regional Peacekeeping Ce	32045	JPN	Supplies	1,654.63



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		Start	End		Fund	Donor	Budget Descr	Amount US\$	
		1/4/2017	31/3/2018		32045	JPN	72400	JPN	Communic & Audio Visual Equip
	Output 1- Workshops - TICA	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	JPN	74200	JPN	Audio Visual&Print Prod Costs	442.77
				Cairo Regional Peacekeeping Ce	JPN	71600	JPN	Travel	18,000.00
				Cairo Regional Peacekeeping Ce	JPN	75100	JPN	Facilities & Administration	2,200.00
	Output 2-Training Methodolo	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	JPN	71600	JPN	Travel	497.22
				Cairo Regional Peacekeeping Ce	JPN	75100	JPN	Facilities & Administration	934.06
				Cairo Regional Peacekeeping Ce	JPN	75700	JPN	Training, Workshops and Confe	2,912.16
				Cairo Regional Peacekeeping Ce	JPN	71800	JPN	Contractual Services-Imp Partn	4,861.92
				Cairo Regional Peacekeeping Ce	JPN	71300	JPN	Local Consultants	3,404.39
	Output 3-Training Methodolo	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	JPN	71800	JPN	Contractual Services-Imp Partn	8,970.67
				Cairo Regional Peacekeeping Ce	JPN	75100	JPN	Facilities & Administration	884.82
				Cairo Regional Peacekeeping Ce	JPN	71600	JPN	Travel	2,089.52
	Output 4-Training Methodolo	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	JPN	71800	JPN	Contractual Services-Imp Partn	4,567.58
				Cairo Regional Peacekeeping Ce	JPN	75100	JPN	Facilities & Administration	800.00
				Cairo Regional Peacekeeping Ce	JPN	75700	JPN	Training, Workshops and Confe	20,000.00
				Cairo Regional Peacekeeping Ce	JPN	71600	JPN	Travel	432.42
	Output 5-Training Methodolo	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	JPN	75700	JPN	Training, Workshops and Confe	1,666.65
				Cairo Regional Peacekeeping Ce	JPN	75100	JPN	Facilities & Administration	652.62
				Cairo Regional Peacekeeping Ce	JPN	71800	JPN	Contractual Services-Imp Partn	4,605.65
				Cairo Regional Peacekeeping Ce	JPN	71600	JPN	Travel	1,685.45
	Output 6-M&E and Commun	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	JPN	72500	JPN	Supplies	1,710.10
				Cairo Regional Peacekeeping Ce	JPN	74200	JPN	Audio Visual&Print Prod Costs	1,527.56
				Cairo Regional Peacekeeping Ce	JPN	71600	JPN	Travel	14,800.00
				Cairo Regional Peacekeeping Ce	JPN	72100	JPN	Contractual Services-Companies	20,712.34
				Cairo Regional Peacekeeping Ce	JPN	75100	JPN	Facilities & Administration	3,100.00
	Output 6-PMU established	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	UNDP	61200	UNDP	Salaries Costs - GS Staff	3,000.00
				Cairo Regional Peacekeeping Ce	JPN	72100	JPN	Contractual Services-Companies	4,558.97



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		Start	End		Fund	Donor	Budget Descr	Amount US\$	
	Output 6-PMU established	1/4/2017	31/3/2018	Cairo Regional Peacekeeping Ce	32045	JPN	73200	Premises Alternations	60,113.73
				Cairo Regional Peacekeeping Ce	04000	UNDP	61100	Salary Costs - NP Staff	3,439.87
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	1,900.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-Imp Parth	37,118.87
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	2,072.16
TOTAL									487,118.75
00109337	Peace, Sec&Stability n Africa 4	1/4/2018	31/3/2019	Cairo Regional Peacekeeping Ce	32045	JPN	74100	Professional Services	9,781.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	44,200.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	20,370.00
				Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	500.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	5,988.08
	Out 2- Trainings, Conf &Work	1/4/2018	31/3/2019	Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	3,888.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	43,600.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confe	5,000.00
	Out 3- Trainings, Conf &Work	1/4/2018	31/3/2019	Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	1,758.93
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	9,400.00
				Cairo Regional Peacekeeping Ce	32045	JPN	74100	Professional Services	1,634.82
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	9,096.76
				Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	1,655.00
	Out 4- Trainings, Conf &Work	1/4/2018	31/3/2019	Cairo Regional Peacekeeping Ce	32045	JPN	74100	Professional Services	1,110.00
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	3,203.66
				Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	3,310.00
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	14,270.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	19,655.72
	Output 1- Training Methodolo	1/4/2018	31/3/2019	Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confe	1,700.00
				Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-Imp Parth	24,755.40
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	9,485.52



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		Start	End		Fund	Donor	Budget Descr	Amount US\$
		1/4/2018	31/3/2019		32045	JPN	71600	Travel
	Output 1- Training Methodolo	1/4/2018	31/3/2019	Cairo Regional Peacekeeping Ce	JPN	71200	International Consultants'	20,085.00
				Cairo Regional Peacekeeping Ce	JPN	75100	Facilities & Administration	4,835.21
	Output 2- Training Methodolo	1/4/2018	31/3/2019	Cairo Regional Peacekeeping Ce	JPN	71800	Contractual Services-Imp Parth	36,617.24
				Cairo Regional Peacekeeping Ce	JPN	75100	Facilities & Administration	3,987.43
				Cairo Regional Peacekeeping Ce	JPN	71600	Travel	13,225.65
	Output 3- Training Methodolo	1/4/2018	31/3/2019	Cairo Regional Peacekeeping Ce	JPN	72100	Contractual Services-Companies	14,243.29
				Cairo Regional Peacekeeping Ce	JPN	71800	Contractual Services-Imp Parth	15,633.57
				Cairo Regional Peacekeeping Ce	JPN	75100	Facilities & Administration	4,020.45
				Cairo Regional Peacekeeping Ce	JPN	71200	International Consultants	14,243.28
				Cairo Regional Peacekeeping Ce	JPN	71600	Travel	6,135.57
	Output 4- Training Methodolo	1/4/2018	31/3/2019	Cairo Regional Peacekeeping Ce	JPN	75100	Facilities & Administration	4,036.47
				Cairo Regional Peacekeeping Ce	JPN	74100	Professional Services	4,059.34
				Cairo Regional Peacekeeping Ce	JPN	71600	Travel	6,610.35
				Cairo Regional Peacekeeping Ce	JPN	71200	International Consultants	16,772.90
	Output 5- New premises	1/4/2018	31/3/2019	Cairo Regional Peacekeeping Ce	JPN	71800	Contractual Services-Imp Parth	23,013.24
				Cairo Regional Peacekeeping Ce	JPN	72100	Contractual Services-Companies	75,000.00
				Cairo Regional Peacekeeping Ce	JPN	75100	Facilities & Administration	6,000.00
	Output 6- M&E and Commur	1/4/2018	31/3/2019	Cairo Regional Peacekeeping Ce	JPN	64300	Staff Mgmt Costs - IP Staff	9,300.00
				Cairo Regional Peacekeeping Ce	JPN	75100	Facilities & Administration	1,809.57
				Cairo Regional Peacekeeping Ce	JPN	72100	Contractual Services-Companies	13,319.68
	Output 6- PMU established	1/4/2018	31/3/2019	Cairo Regional Peacekeeping Ce	JPN	75100	Facilities & Administration	8,360.94
				Cairo Regional Peacekeeping Ce	JPN	64300	Staff Mgmt Costs - IP Staff	6,975.00
				Cairo Regional Peacekeeping Ce	JPN	71800	Contractual Services-Imp Parth	97,536.70
TOTAL							646,498.03	
GRAND TOTAL							1,134,155.96	



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		Start	End		Fund	Donor	Budget Descr	Amount US\$		
00109387 Peace, Sec&Stability n Africa 4	Out 1-Trainings, Conf & Work	1/4/2018	31/3/2019	Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	2,994.04	
				Cairo Regional Peacekeeping Ce	32045	JPN	74100	Professional Services	4,890.50	
				Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	250.00	
	Out 2-Trainings, Conf & Work	1/4/2018	31/3/2019		Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	22,100.00
					Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	10,185.00
					Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	40,800.00
					Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confe	2,500.00
					Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	3,464.00
					Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	1,593.93
	Out 3-Trainings, Conf & Work	1/4/2018	31/3/2019		Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	7,096.75
					Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	1,655.00
					Cairo Regional Peacekeeping Ce	32045	JPN	74100	Professional Services	1,834.82
					Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	9,400.00
	Out 4-Trainings, Conf & Work	1/4/2018	31/3/2019		Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	7,962.88
					Cairo Regional Peacekeeping Ce	32045	JPN	74100	Professional Services	555.00
					Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	1,668.06
	Output 1- Training Methodolo	1/4/2018	31/3/2019		Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	9,827.87
					Cairo Regional Peacekeeping Ce	32045	JPN	74200	Audio Visual&Print Prod Costs	1,655.00
					Cairo Regional Peacekeeping Ce	32045	JPN	75700	Training, Workshops and Confe	850.00
Output 2- Training Methodolo	1/4/2018	31/3/2019		Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	8,251.80	
				Cairo Regional Peacekeeping Ce	32045	JPN	71200	International Consultants	6,695.00	
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	2,034.72	
Output 3- Training Methodolo	1/4/2018	31/3/2019		Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	1,358.52	
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	4,408.55	
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	1,329.14	
	Output 3- Training Methodolo	1/4/2018	31/3/2019	Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services- Imp Partn	12,205.74	
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	4,747.76	



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		Start	End		Fund	Donor	Budget Descr	Amount_US\$		
		1/4/2018	31/3/2019		32045	JPN	71600	Travel	2,045.19	
	Output 3- Training Methodolo	1/4/2018	31/3/2019	Cairo Regional Peacekeeping Ce	32045	JPN	71200	International Consultants	4,747.77	
				Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-Imp Partn	5,211.19	
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	1,340.15	
	Output 4- Training Methodolo	1/4/2018	31/3/2019	Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-Imp Partn	7,671.09	
				Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	2,203.45	
				Cairo Regional Peacekeeping Ce	32045	JPN	74100	Professional Services	1,353.11	
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	1,345.50	
				Cairo Regional Peacekeeping Ce	32045	JPN	71200	International Consultants	5,590.98	
	Output 5- New premises	1/4/2018	31/3/2019	Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	2,000.00	
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	25,000.00	
	Output 6- M&E and Commun	1/4/2018	31/3/2019	Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	735.01	
				Cairo Regional Peacekeeping Ce	32045	JPN	72100	Contractual Services-Companies	9,187.65	
	Output 6- PMU established	1/4/2018	31/3/2019	Cairo Regional Peacekeeping Ce	32045	JPN	71600	Travel	4,747.76	
				Cairo Regional Peacekeeping Ce	32045	JPN	75100	Facilities & Administration	3,166.80	
				Cairo Regional Peacekeeping Ce	32045	JPN	71800	Contractual Services-Imp Partn	32,512.24	
				Cairo Regional Peacekeeping Ce	32045	JPN	64300	Staff Mgmt Costs - IP Staff	2,325.00	
TOTAL										283,501.97
GRAND TOTAL										283,501.97



Empowered lives.
Resilient nations.

PROJECT DOCUMENT
[Country name, or Global/Regional Project]

Project Title: Enhancing Peace, Security and Stability in Africa IV

Project Number:

Implementing Partner: Cairo International Center for Conflict Resolution, Peacekeeping & Peacebuilding (CCCPA)

Start Date: March 2018

End Date: 31 March 2019

PAC Meeting date:

Brief Description
<p>Today's conflicts are deadlier, costlier and more protracted, with civilians – most notably women and children – bearing the brunt of war. Conflict dynamics are also becoming increasingly complex, so are their connections to other threats to peace and security, most notably terrorism, organized crime, forced migration and mass movement of people.</p> <p>This could not be truer than in the case of Africa. The continent has witnessed an unforeseen relapse to conflict in some countries and rising tensions in others. Terrorist threats have grown in scope and complexity, with organizations such as Boko Haram and Al-Shabab expanding beyond Nigeria and Somalia, leading to thousands of mainly civilian deaths.</p> <p>A once-in-a-generation global episode of forced migration and internal displacement is hitting Africa the most. Of a global total of 60 million migrants, 34 million are African, mostly women and children, and 63% of cross-border movements of people are taking place within the continent.</p> <p>As a result, the global and African responses need to evolve. A renewed focus on conflict prevention and resolution necessitate new investments in early warning, crisis management and mediation capacities. Peacekeeping needs to become more effective, and peacekeepers must be trained to meet emerging operational realities. Disarmament, Demobilization and Reintegration (DDR) programs needs to evolve to be fit for purpose in asymmetrical conflict environments, where much of the violence is perpetuated by terrorist and criminal organizations. African capacities to prevent radicalization and extremism leading to terrorism and to combat human trafficking and smuggling of migrants need to be strengthened.</p> <p>This project will contribute to enhancing African capacities to prevent, manage and resolve conflicts, and to combat transnational threats and challenges to peace and security in Africa. Specifically, the project will contribute <u>to achieving the following two outcomes</u>: a) developing and advancing new approaches in peacebuilding; and b) bridging emerging capacity gaps and addressing new and urgent needs in the field.</p> <p>Based on a thorough and comprehensive analysis of the evolving threat environment in Africa and the critical capacity gaps needed to prevent conflict and sustain peace, this project aims to develop innovative approaches and the critical capacities needed in five key areas (project outputs):</p> <ul style="list-style-type: none"> a) Enhancing African communities' resilience to radicalization and extremism leading to terrorism; b) Enhancing African capacities in peacekeeping; c) Enhancing African capacities in conflict prevention and resolution; and d) Enhancing African capacities in combating transnational threats and organized crime. e) Supporting CCCPA's Relocation to New Premises

Contributing Outcome (UNDAF/CPD, RPD or GPD):

By 2022 Egypt has adopted equitable and sustainable development pathways and remains on track to achieve agreed targets for inclusive, sustainable, resilient and job creating economic development

Total resources required:	\$930,000
Total resources allocated:	UNDP TRAC:
	Donor: 930,000
	Donor:
	Government:

	In-Kind:	
Unfunded:		

Agreed by (signatures)¹:

Government	UNDP	Implementing Partner
Print Name: H.E. Ambassador Hany Selim, Assistant Minister of Foreign Affairs for International Cooperation for Development, Ministry of Foreign Affairs	Print Name: Ms. Randa Aboul- Hosn, Country Director, UNDP Egypt	Print Name: Minister Plenipotentiary Ashraf Swelam, Director General, Cairo International Center for Conflict Resolution, Peacekeeping and Peacebuilding
Date:	Date:	Date:

¹Note: Adjust signatures as needed

I. DEVELOPMENT CHALLENGE

1- Violent conflict is development in reverse. It is one of, if not the, biggest obstacles to attaining peace, security, and development. A recent report by the World Bank (WB) and the United Nations (UN) projected that – absent concrete action - more than half the people living in poverty in 2030 will be from countries affected by violent conflict². In recognition of the above, the 2030 Agenda for Sustainable Development provided a political commitment and a policy framework that emphasized not only eradicating poverty, ensuring healthy lives and quality education, and protecting the environment, but also promoting peaceful, just and inclusive societies (SDG 16).

2- Today's conflicts are at once deadlier, costlier and more protracted, with civilians – most notably women and children – bearing the brunt of war. Conflict dynamics are also becoming increasingly complex, so are their connections to other threats to peace and security, most notably terrorism, organized crime, forced migration and mass movement of people.

3- This couldn't be truer than in the case of Africa. Over the last few months, the continent has witnessed the unforeseen relapse to conflict in some countries and unanticipated tensions in others. An already formidable terrorist threat is growing in scope and sophistication, with organizations - such as Boko Haram and al-Shabab - expanding their operations beyond Nigeria (to the Lake Chad and Sahel and Sahara regions) and Somalia (to Kenya and the Horn of Africa), leading to thousands of deaths, mostly civilian.

4- Moreover, a once-in-a-generation global episode of forced migration and internal displacement is hitting Africa the most. Six of the ten countries that now account for more than 75% of the world's refugee population are African (namely South Sudan, Somalia, Sudan, the Democratic Republic of the Congo, the Central African Republic and Eritrea). Of a global total of 60 million migrants, 34 million are African, mostly women and children, and 63% of cross-border movements of people are taking place within the continent.

5- To cope with this rapidly evolving and increasingly complex threat environment, there is a growing recognition among policy makers and decision makers of the need for radical change. The United Nations (UN) global reviews of peacekeeping and peacebuilding, and subsequent UN Security Council and General Assembly resolutions have called for a paradigm shift; one that: a) places focus on "prevention" - by means of addressing the root causes of conflict, as the most potent and cost-effective way of "saving succeeding generations from the scourge of war", and averting the tragic loss of lives and destruction of livelihoods; and b) emphasizes the need for a continuum of peace interventions, grounded in a long-term vision of sustaining peace.

6- The requirements for such a paradigm shift, however, are enormous. **On one hand**, it requires a thorough examination of the international community's current conflict management and resolution toolbox, to ensure its continued relevance in an ever-evolving and increasingly complex threat environment.

7- For example, prevent conflict would require a concerted effort to upgrade the international community's toolbox in both structural and operational prevention, and to develop innovative approaches and capacities in early warning/early response, crisis management and conflict analysis. Moreover, there is a pressing need to move away from "conflict management" approaches, which have led to protracted conflicts, and to invest heavily in new approaches and capacities of "conflict resolution", that advance the "primacy of politics", and are "people-centered", "inclusive" and context-specific.

8- Similarly, peacekeeping will need to evolve. In addition to the momentum for reform created by the recommendations of the High-Level Independent Panel for the Review of

²United Nations; World Bank. 2017. Pathways for Peace : Inclusive Approaches to Preventing Violent Conflict. Washington, DC: World Bank. © World Bank.

Peacekeeping Operations, the UN is coming under a lot of unexpected pressure recently, compounded by threats of serious budget cuts to justify the effectiveness of peacekeeping operations. One important outcome of this dynamics, however, is the renewed focus on training of peacekeepers to meet emerging operational realities. For example, the 2017 UN Peacekeeping Defense Ministerial Conference in Vancouver, Canada (as well as the preparatory meetings that preceded it, including the "*Tokyo Preparatory Meeting: Innovation in Training and Capacity Building*", held in Tokyo - August 2017) highlighted the critical importance of pre-deployment training and capacity building activities, the need to strengthen partnerships between the UN, troop and police contributing countries, to operationalize gender perspectives and to address sexual exploitation and abuse.

9- In the field of peacebuilding, Disarmament, Demobilization and Reintegration (DDR) programs will also need to evolve. In their original conception, DDR programs were envisaged to play an important role during the vital transition from conflict to development. That role, however, was predicated on the existence of certain minimum conditions (a peace agreement containing a legal framework for DDR, trust in the peace process, willingness of the parties to engage in DDR and a minimum guarantee of security). Today, however, DDR programs are implemented in contexts in which one – if not more or all - of these pre-conditions are lacking. As a result, DDR programs are now carried out amid full-fledged armed conflict and in contexts where much of the violence is perpetuated by terrorist and criminal organizations, as well as undisciplined armed groups.

10- **On the other hand**, achieving the desired paradigm shift in the international community's response to conflict and other threats to peace and security would require a major investment in addressing root causes, including most notably capacity limitations. As highlighted by recent studies, instability in sub-Saharan Africa is largely driven by lack of/inadequate capacity to govern³. This couldn't be truer than in the case of combating the dual challenge of human trafficking and smuggling of migrants (HT&SM). Despite the growing number of African countries that has developed – or are developing - national legislation and action plans to combat these crimes⁴, implementation continues to lag. This is primarily an outcome of the lack/inadequacy of national capacities, compounded by the enormity of the challenge, its rapidly evolving nature, and the intricacy of the required response from multiple agencies (military, police, prosecution, etc.).

11- In the face of the above, this project will contribute to enhancing African capacities to prevent, manage and resolve conflicts, and to combat transnational threats and challenges to peace and security in Africa. **Specifically, the project will contribute to achieving the following two outcomes: a) developing and advancing new approaches in peacebuilding; and b) bridging emerging capacity gaps and addressing new and urgent needs in the field.**

12- In doing so, the project will contribute to advancing the Sustainable Development Goals (SDGs) in Africa. By facilitating the international partnerships (SDG 17) necessary for the implementation of the proposed activities, the project will contribute to promoting peaceful, just and inclusive societies (SDG 16) in Africa. Moreover, by streamlining gender in all the project's activities and advancing the implementation of the women, peace and security agenda, it will support women's empowerment efforts (SDG 5). Finally, the project will also contribute to the advancement of SDG 8, by contributing to efforts to end modern slavery, human trafficking, and the recruitment and use of child soldiers.

13- In so doing, this project is in line with African strategic priorities to address new and emerging threats to peace and security in Africa, as identified by the African Union and

³The governance capacity index of Sub-Saharan Africa is lower than that for the Middle East and North Africa, and is significantly below the world average.

⁴Insert reference

supported by the international community, and as outlined in the African Peace and Security Architecture (APSA) Roadmap 2016 -2020, namely:

- a) conflict prevention (including early warning);
- b) crisis/conflict management (including mediation and the African Standby Force);
- c) post-conflict reconstruction and peacebuilding;
- d) strategic security issues (most notably countering terrorism, transnational organized crime, and small arms and light weapons); and
- e) coordination and partnerships.

Cross-cutting issues, including most notably the implementation of the women, peace and security agenda, were also addressed.

14- The project is also in line with the priorities of the TICAD process, as outlined most recently in the Nairobi Declaration (27-28 August 2016), which in addition to reaffirming the Yokohama Plan of Action of TICAD V, resolved "to support enhancing the capacity of national and local government authorities, as well as international and African regional institutions, for peace and stability on the continent". Congruent with the Nairobi Implementation Plan, the project addresses prevention of radicalization and extremism leading to terrorism (3.2), peacekeeping (3.1.9), peacebuilding (3.1), crisis response (3.1.8), transboundary threats (3.1.7) and women, peace and security (3.1.2). The activities of the project are also in line with Japanese priorities, as outlined in the Supplementary Budget for FY2017 and the Japan Middle East Initiative.

STRATEGY

15- Through the UNDP Country Program Document (CPD), covering the period from 2018-2022, the UNDP will continue to support the CCCPA, as an African center of excellence for training and capacity building. The project will contribute to the achievement of Outcome 1 under both the United Nations Partnership Development Framework (UNPDF) (2018-2022) and the UNDP CPD "By 2022 Egypt has adopted equitable and sustainable development pathways and remains on track to achieve agreed targets for inclusive, sustainable, resilient and job creating economic development"

16- Based on a thorough and comprehensive analysis of the evolving threat environment in Africa and the critical capacity gaps needed to prevent conflict and sustain peace, this project aims to develop innovative approaches and the critical capacities needed in four key areas (project outputs):

- Enhancing African communities' resilience to radicalization and extremism leading to terrorism;
- Enhancing African capacities in peacekeeping;
- Enhancing African capacities in conflict prevention and resolution; and
- Enhancing African capacities in combating transnational threats and organized crime.

17- The project starts from the assumption that peace can't be enforced from outside, and that the most effective peace interventions/engagements are those that are "nationally owned" and "context-specific". The objective, therefore, is to build lasting "national capacities", which in turn would ensure the sustainability of project results. Given the important role played by the African Union and regional economic communities/ regional mechanisms in the maintenance of African peace and security, the project also contributes to building the capacities of these regional and sub-regional organizations. In its totality, this approach is in line with the African – as well as international – call for "African solutions to African problems".

18- A participatory and inclusive approach to project development and implementation is applied; one that involves a thorough needs assessment and extensive consultation with target beneficiaries and stakeholders, before and during the implementation.

19- Out of a belief that the complexity of today's threats to peace and security necessitates a whole-of-government approach, the project expands CCCPA's integrated multidimensional approach to training, bringing together military, police and civilian officials.

20- Moreover, the project believes that local communities are not only the most vulnerable to conflict and other threats to peace and security, but also the first line of defense. Even in the strongest of states, let alone failed or fragile states, prevention can only happen on the grassroots level and must be led by local communities. Wherever applicable, the project strives to build community resilience and advance partnerships between state and society.

21- Mindful of the transnational nature of today's conflicts and other threats and challenges to peace and security, the project promotes international cooperation and joint problem solving. It also creates opportunities for peer-to-peer learning and exchanges of lessons learned and best practices.

22- CCCPA will also continue to include the whole of the African continent in its training and capacity building activities, hence ensuring that outcomes reach areas and countries that suffer from or are at risk of the ever-expanding manifestations of conflict and insecurity in Africa.

23- Training material is developed to meet current and emerging practical needs, with the required flexibility to respond to unpredictable developments in the field. Empirical evidence guides and informs training design and implementation. Desktop and field research are complemented by CCCPA's ability to convene expertise through workshops and review boards of training manuals. This also allows CCCPA to incorporate good practices and lessons learned from successful interventions in other fields and conflict environments, while mindful of the context-specificity of each intervention.

24- Gaps, if any, in CCCPA's in-house capacity are bridged by means of cooperation with national, regional and international partners (South-South Cooperation and trilateral cooperation). Knowledge gained from previous projects, as captured by CCCPA's monitoring and evaluation systems provide inputs for the development/update of new training material.

25- As recognized in UNSCR 1325 and subsequent resolutions, the integration of gender perspective is critical for the effectiveness, sustainability and ownership of peace efforts. Accordingly, CCCPA supports the effective participation of women in most of the trainings/workshops/conferences organized, as well as the integration of gender considerations in all phases of the training cycle.

26- In addition to involving all actors and stakeholders, whose engagement is critical for achieving the desired impact, selection of the right trainees is of crucial importance. CCCPA will, for each training develop criteria for selection, depending on the field of training, the intended impact, and the target groups. Where police and military are concerned, CCCPA will request the relevant African ministries to nominate their personnel who meet the criteria outlined by the Center.

27- To measure impact, CCCPA's monitoring and evaluation framework follows the Kilpatrick Model, which identifies four levels of outcomes resulting from a highly effective training course: reaction, learning, behavior and results. To measure immediate impact of training on participants' knowledge, CCCPA uses a combination of individual and group assessments, as a means of providing quantitative and qualitative measurements of gaining and applying knowledge and skills. Given the nature of beneficiaries of CCCPA's trainings, specifically police and military participants (where there is no guarantee that participants will

be available for a follow-up), the bulk of monitoring and evaluation is conducted immediately following the training courses.

28- For others, the Center conducts a yearly impact evaluation trip in two/three countries with the largest participation in trainings. The objectives of this exercise isto evaluate the effectiveness and usefulness of CCCPA’s trainings, based on the experience of participants (behavior) and their employers (results). This helps identify the strengths and weaknesses of the trainings, and provides useful feedback to the training cycle.

29- Through this project, UNDP will aim at further strengthening CCCPA’s results-based management, enhancing visibility and communication of results, ensuring the financial sustainability of the Center, and ensuring that the project is gender sensitive. UNDP will also support CCCPA by brokering knowledge and mobilizing comparative experience in the areas of focus. UNDP will also contribute – when applicable - to nourishing the growing relationship between the Center and the UN Department for Peacekeeping Operations (DPKO) and other UN bodies and institutions.

30- Good communications with the GoJ and UNDP is essential in developing a shared understanding of how the project is progressing. This will include submissions of quarterly progress reports, an annual project report and a final report describing the achievements, periodic review and amendment of detailed Action Plan and budget allocations with UNDP to ensure that the project is meeting its targets. In the event that there are unavoidable changes to the agreed work plan, the project team will communicate this to UNDP immediately and will jointly develop a viable solution to be communicated by UNDP to the GoJ for consultation. The progress, achievements and challenges will be reviewed and discussed at the Project Board meeting.

31- To complement the project's current funding, CCCPA will continue its efforts to diversify the sources of funding to ensure the financial sustainability of all of its activities - either through the Egyptian government or international partners.

RESULTS AND PARTNERSHIPS (1.5-5 PAGES RECOMMENDED)

Expected Results

<i>Output 1: Enhanced African communities’ resilience to Radicalization and Extremism Leading to Terrorism (PRELT) and improved effectiveness of Disarmament, Demobilization & Reintegration (DDR) programming in asymmetrical conflict environments</i>
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<i>Activity 1.1: Needs assessment is conducted; training methodology, framework, toolkit, curricula and partnerships are developed/upgraded</i>

<i>Activity 1.2: Workshops/trainings in the area of Preventing Radicalization and Extremism Leading to Terrorism (PRELT) and DDR are conducted</i>
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32- This project will scale up CCCPA’s important contribution to building community resilience to radicalization and extremism leading to terrorism (PRELT) in Nigeria and Somalia, to respond to emerging needs in the wider regions of Sahel and Sahara and East Africa. Moreover, and with the growing recognition – both internationally and regionally – of the critical role that can/should be played by religious leaders in PRELT, the project will also support the launch of an advanced version of the training to be devoted for African religious leaders and influencers.

33- The project will also contribute to the evolution of peacebuilding approaches and tools, by exploring the potential for cross-fertilization between PRELT, DDR and CVR, and to provide practitioners with the knowledge and tools necessary to operate in asymmetric conflict environments, characterized by the presence of terrorist and criminal organizations.

Activities

- 3 trainings/workshops targeting 45 participants local leaders and influencers (tribal, religious, women and youth leaders), as well as DDR (military, police, and civilian officials) and practitioners in African regions affected by violent extremism on preventing PRELT and/or DDR in asymmetrical conflict environments.

Output 2: Enhanced African capacities in Peacekeeping

Activity 2.1: Training methodology, framework, toolkit, curricula and partnerships are developed/upgraded

Activity 2.2: Workshops/trainings in the area of Peacekeeping are conducted

34- The complexity of today's peacekeeping missions and the fluidity of operational environments, have significantly increased the demand for highly qualified personnel, able to perform their duties according to international standards.

35- With the above in mind, the project will contribute to building African peacekeeping capacities according to the new UN core pre-deployment training material (CPTM), launched in Cairo in 2016, to ensure that African peacekeepers acquire the necessary knowledge and skills to perform their functions with the highest levels of professionalism. The project will also advance the protection of women and girls in conflict situations, including through building African capacities on the prevention of sexual exploitation and abuse in peacekeeping operations (including through in-mission trainings).

36- The project will facilitate cooperation with international and regional partners to respond to new and emerging threats, including through cooperation with the UN Department of Peacekeeping Operations (UNDPKO) and the Integrated Training Service (ITS) (or the AU) to organize one training/workshop to roll out new and updated training material. In addition, the project will facilitate CCCPA's contribution in support of the full operationalization of the African Peace and Security Architecture (APSA), as well as the activities of the African Peace Support Trainers Association (APSTA).

Activities:

- 11 trainings, targeting 500 trainees:
 - o 10 pre-deployment and/or in-mission training for UN/AU peacekeeping missions, including on preventing sexual exploitation and abuse;
 - o 1 specialized peacekeeping training/workshop, in partnership with the UN and/or the AU (such as protection of civilians, most notably women and children).
- 1 international/regional workshop on the effectiveness of peacekeeping and/or peacekeeping as a tool of sustaining peace.

Output 3: Enhanced African capacities in Conflict Prevention and Resolution, with a focus on early warning, dialogue, negotiation and mediation (DNM)

Activity 3.1: Needs assessment is conducted; training methodology, framework, toolkit, curricula and partnerships are developed/upgraded

Activity 3.2: Workshops and trainings in the areas of Conflict Prevention and Resolution

37- Over the past couple of years, conflict prevention and resolution have been prioritized on the international and African peace and security agenda. On the continental African level, the APSA roadmap highlights the need for further investments in capacity building in areas such as early warning/early response, crisis management and dialogue negotiation and mediation. On the national level, there is a growing need for building capacities for both strategic and operational early warning, as well as invest in national capacities to prevent the escalation and recurrence of violent conflict in fragile contexts.

38- This project will respond to this growing need by capacitating African stakeholders on the continental, regional and national levels on areas of early warning / early response, crisis management and dialogue, negotiation and mediation. Through trainings/workshops, organized with international and regional partners, CCCPA will contribute to enhancing tools of conflict prevention and sustaining peace.

Activities:

- 3 training /workshops targeting 45 African officials, with the appropriate gender balance, covering areas such as conflict prevention and resolution, including early warning/early response, crisis management and dialogue, negotiation and mediation (DNM).

Output 4: Enhanced African capacities in Combating Transnational Threats and Organized Crime, with a focus on combating human trafficking and smuggling of migrants, and the illicit flow of small arms and light weapons.

Activity 4.1: Needs assessment is conducted; training methodology, framework, toolkit, curricula and partnerships are developed/upgraded

Activity 4.2: Workshops and trainings in the areas of Combating Human Trafficking and Smuggling of Migrants, Combating the Illicit Flow of Small Arms and Light Weapons and Integrated Border Management

39- The scale and complexity of the current crisis of forced migration, refugee flows, internal displacement and human trafficking are unprecedented since World War II. This presents countries of origin, transit and destination in Africa with numerous challenges. In particular, the areas of East and West Africa, Sahel region and North Africa have been witnessing the rise of increased rates of human trafficking and smuggling of migrants.

40- Through trainings/workshops, CCCPA will contribute to capacitating national, regional and continental actors with the necessary knowledge and skills to combat human trafficking and smuggling of migrants. Activities will cover the African continent, with particular attention to countries along the high-volume routes, whether countries of origin (East, West and North Africa), countries of transit (Sahel and Sahra region and North Africa) or countries of destination (mainly in North Africa).

41- The project will also facilitate CCCPA's contribution to building African capacities in equally important areas, namely combating the illegal trafficking of small arms and light weapons (SALW).

Activities

- 3 trainings/workshops targeting 45 African officials on transnational threats including human trafficking and smuggling of migrants.

Output 5: Support for the enhancement of CCCPA activities

Activity 5.1: Renovation of CCCPA's premises is executed

42- With rapidly growing limitations on the physical space of CCCPA as a result of the increase in the number of staff and the rapid expansion of the Center's activities over the last four years, there is a need to relocate to a larger premises. This is a situation that is expected to grow ever more critical in the short term.

43- The Egyptian Ministry of Foreign Affairs (MOFA) and CCCPA have been in consultation to relocate from the Center's current location (the second floor of the Egyptian Diplomatic Institute's Building (owned by MOFA and currently rented out to CCCPA through an in-kind contribution) to a larger building in the same compound (also owned by MOFA) according to the same arrangement.

44- The suggested move to the new building will increase MOFA's annual in-kind contribution to CCCPA's budget to an estimated 2.5 million Egyptian Pounds (approximately USD 142,000 based on the exchange rates as of March 2018).

45- The relocation to a larger premises will allow CCCPA to conduct its trainings and activities in a more cost-efficient manner at its headquarters instead of resorting to offsite venues.

Resources Required to Achieve the Expected Results

46- Aside from financial resources, the most critical inputs needed to achieve expected results are human resources. In addition to CCCPA's in-house capacities, the project will facilitate the expansion of the Center's roster of consultants, trainers and facilitators and experts that can contribute to the development and implementation of trainings/workshops. Further enhancing the capacity of CCCPA's staff in conducting needs assessments, design of trainings, research and development, facilitation of trainings and monitoring and evaluation is also a priority.

47- In addition to human capacities, a moderate investment in the physical infrastructure of the center (office space, hardware and software) would be required. This is to address the growing needs of project staff to deliver the desired outcomes.

Partnerships

48- Cooperation with various Egyptian Ministries (most notably Foreign Affairs, Defense, and Interior) is key to the success of this project. CCCPA will also partner with regional and international organizations, including most notably the United Nations, the African Union, the League of Arab States, and African RECS/RMs.

49- CCCPA will also leverage its current unique position in international and regional associations to secure additional resources/expertise necessary for the implementation of activities, including its presidency of the International Association of Peacekeeping Training Centers (IAPTC) and the IDDRTG, as well as its membership of the Executive Committee of the APSTA and international research consortia, most notably the Challenges Forum.

50- CCCPA will continue to seek engaging counterparts from Japan, and to invite Japanese expertise to contribute to activities implemented by the Center, subject to the availability and interest of the Japanese side.

Risks and Assumptions

51- Participation: Since CCCPA receives nominations of participants from relevant state ministries and neither selects nor interviews military and police participants in person pre-training, there is a risk that the target audience may not have exact level of knowledge required for the training and/or are not directly working in the relevant discipline.

52- However, growing relations with beneficiary institutions have over the years enhanced the quality of candidates sent to the Center and have increased CCCPA's involvement in the individual selection process. Where civilians are concerned, CCCPA will leverage its alumni and partners networks to target eligible participants for training.

53- Logistics: Political and security constraints might hinder participation of target countries. In 2017, participation from Kenya was cancelled at the last minute in a few CCCPA activities due to the elections, resulting in financial penalties and lower target participation. Budget constraints alongside inflation rates may also hinder participation from certain target countries.

54- Volatile Exchange Rates: Volatile exchange rates and changes in air ticket prices may result in extra savings or costs to the project.

55- Gender Balance: As police and military component in many countries in Africa are predominantly male, there emerges a challenge to balance female participation in the trainings. So far, the majority of participants (84%) in the training are male. CCCPA will continue to engage with nominating institutions to encourage larger female participation.

Stakeholder Engagement

56- An inclusive and participatory approach to project design, implementation and evaluation is applied, one that involves beneficiaries and stakeholders. Of particular significance is the latter's contribution to the needs assessment phase, through extensive consultations, as well as identifying new and emerging needs in the field during the implementation.

57- Selection criteria of trainees are designed with a focus on involving all beneficiaries and stakeholders, especially those whose engagement is critical in achieving the intended impact.

South-South and Triangular Cooperation (SSC/TrC)

58- In line with established practice from previous projects, CCCPA will explore and utilize opportunities for collaboration with other leading training and research institutions in Africa, including through its membership of the Executive Committee of the African Peace Support Trainers Association (APSTA), especially those who are funded by the Government of Japan (GoJ). CCCPA will also seek to utilize best practices and lessons learned from the global South.

Knowledge

59- The project will contribute to the production of policy briefs, research papers, and workshops and conferences reports. CCCPA's evidence-based research aims inform policy and decision making on issues of peace and security in Africa.

60- Having proved their effectiveness as means of communication, outreach and visibility, CCCPA will continue to upgrade its website, its presence on social media (Facebook, Twitter, YouTube, etc.) and to produce its monthly newsletter, which is sent out to a growing network of partners, alumni, as well as interested citizens in Egypt and Africa. Online presence is also used as a tool to disseminate knowledge products, referred to above.

Sustainability and Scaling Up

61- CCCPA's approach to training is one of building African lasting capacities, as explained in its theory of change. This does not only ensure sustainability of results, but also provide opportunities for scaling up.

PROJECT MANAGEMENT

Cost Efficiency and Effectiveness

62- CCCPA will continue its efforts to achieve cost-efficiency and effectiveness of spending, including by adhering to the relevant clauses outlined in the guidelines provided by UNDP, as well as its own policies and procedures manual.

Project Management

63- The project on Enhancing Peace, Security and Stability in Africa IV will be operational at the headquarters of the Cairo International Center for Conflict Resolution, Peacekeeping and Peacebuilding (CCCPA) located at 1 Omar Makram Street in Tahrir Square, Cairo, Egypt. It will be headed by the Project Manager assigned to the project under the leadership of the Center's Director General.

64- Training activities are held in venues near the CCCPA office where accommodation for

participants is also available.

65- Unless the Government of Japan requests or agrees otherwise, UNDP and the project shall take all appropriate measures to publicize and make visible the partnership and funding from the Government of Japan. Information related to the activities of the project provided to the press and beneficiaries, or posted on CCCPA's Website, the UNDP's Website, and social media accounts, as well as all related publicity material, reports and publications shall acknowledge the contribution of the Government of Japan, where applicable, and shall display the development partners' logo in an appropriate way. A Visibility and Communications Officer will be hired to achieve this.

66- The CCCPA Board of Directors is presided by the Egyptian Minister of Foreign Affairs and is composed of representatives of the Ministries of Foreign Affairs, Defense, Interior, and Higher Education and Scientific Research, and leading scholars and subject matter experts. The Board is responsible for the management of the center's affairs and the conduct of its business. CCCPA has also established an International Advisory Board (IAB) comprised of eminent global personalities, leading experts in peace, security and development and representatives of strategic partners and major stakeholders. The IAB provides strategic guidance to the project management.

67- UNDP shall receive and administer the payment in accordance with the regulations, rules and directives of UNDP.

68- All financial accounts and statements shall be expressed in United States dollars.

69- Any interest income attributable to the contribution shall be treated in accordance with the Japan-UNDP agreement on Arrangement for the Interest income derived from Japan-UNDP Partnership Fund.

70- Interest income and unspent balance will be handled in line with the policies and procedures of Japan-UNDP Partnership Fund. If there is a necessity to change the period, content, or budget of the project, the CCCPA and UNDP Egypt will consult with the Embassy of Japan in Egypt in advance.

71- In accordance with the decisions and directives of UNDP's Executive Board, the contribution shall be charged:

- 8% cost recovery for the provision of general management support (GMS) by UNDP headquarters and country office
- An amount of \$9,300 will be charged as direct costing in support project implementation, communication, M&E and quality assurance

72- Ownership of equipment, supplies and other properties financed from the contribution shall vest in UNDP. Matters relating to the transfer of ownership by UNDP shall be determined in accordance with the relevant policies and procedures of UNDP.

73- The contribution shall be subject exclusively to the internal and external auditing procedures provided for in the financial regulations, rules and directives of UNDP and audit fees shall be charged to the project budget.

RESULTS FRAMEWORK⁵

**Intended Outcome as stated in the UNDAF/Country [or Global/Regional] Programme Results and Resource Framework:
Outcome indicators as stated in the Country Programme [or Global/Regional] Results and Resources Framework, including baseline and targets:
Applicable Output(s) from the UNDP Strategic Plan:**

Project title and Atlas Project Number: Consolidating Peace, Security and Stability in Africa IV

⁵UNDP publishes its project information (indicators, baselines, targets and results) to meet the International Aid Transparency Initiative (IATI) standards. Make sure that indicators are S.M.A.R.T. (Specific, Measurable, Attainable, Relevant and Time-bound), provide accurate baselines and targets underpinned by reliable evidence and data, and avoid acronyms so that external audience clearly understand the results of the project.

EXPECTED OUTPUTS	OUTPUT INDICATORS ⁶	DATA SOURCE	BASELINE		TARGETS (by frequency of data collection)					DATA COLLECTION METHODS & RISKS
			Value	Year	Quarter 1	Quarter 2	Quarter 3	Quarter 4	FINAL	
Output 1 Improved African communities' resilience to Radicalization and Extremism Leading to Terrorism including Disarmament, Demobilization & Reintegration (DDR) in asymmetrical conflict environments	1.1 Number of trained people, gender segregated		0	2018-2019	0	15	15	15	45	
	1.2 Number of workshop/trainings organized on topics related to preventing radicalization and extremism leading to terrorism and/or DDR		0	2018-2019	0	1	1	1	3	
	1.3 Knowledge improvement		0	2018-2019	0	70%	70%	70%	70%	
	1.4 Participant satisfaction		0	2018-2019	0	Over 60% satisfaction from 70% of participants				
Output 2 Enhanced African capacities in Peacekeeping	2.1 Number of trained people, gender segregated		0	2018-2019	120	150	115	115	500	
	2.2 12 trainings/workshops and 1 workshop organized on topics related to peacekeeping including WPS and SEA		0	2018-2019	2	4	3	3	12	
	2.3 Knowledge improvement		0	2018-2019	70%	70%	70%	70%	70%	
	2.4 Participant satisfaction		0	2018-2019	Over 60% satisfaction from 70% of participants					
Output 3 Enhanced African capacities in Conflict Prevention and Resolution, with a focus on early	3.1 Number of trained people, gender segregated		0	2018-2019	15	0	15	15	45	
	3.2 Number of workshop/trainings organized on topics related to peacemaking		0	2018-2019	1	0	1	1	3	

⁹It is recommended that projects use output indicators from the Strategic Plan IRRF, as relevant, in addition to project-specific results indicators. Indicators should be disaggregated by sex or for other targeted groups where relevant.

warning, dialogue, negotiation and mediation (DNM)	3.3 Knowledge improvement	0	2018-2019	70%	0%	70%	70%	70%	70%	
	3.4 Participant satisfaction	0	2018-2019	Over 60% satisfaction from 70% of participants	0	Over 60% satisfaction from 70% of participants				
	4.1 Number of trained people, gender segregated	0	2018-2019	0	15	15	15	45		
Output 4 Enhanced African capacities in Countering Transnational Threats, with a focus on combating human trafficking and smuggling of migrants, combating the illicit flow of small arms and light weapons	4.2 Number of workshop/trainings organized on topics related to transnational threats	0	2018-2019	0	1	1	1	3		
	4.3 Knowledge improvement	0	2018-2019	0	70%	70%	70%	70%		
	4.4 Participant satisfaction	0	2018-2019	0	Over 60% satisfaction from 70% of participants					
Output 5 Supporting CCCPA's Relocation to New Premises	5.1 Renovation of new CCCPA premises is executed	0	2018-2019	Renovation of new premises is executed	Relocation to new CCCPA premises					
	Percentage of gender segregation from total number of people trained (PRELT, non-pre-deployment trainings in Peacekeeping, Conflict Prevention & Resolution and Countering Transnational Threats)			68% Male 32% Female	100% Male	68% Male 32% Female	68% Male 32% Female	100%		
	Percentage of gender segregation from total number of people trained (pre-deployment trainings)			100% Male	100% Male	100% Male	100% Male	100%		
Percentage of military, police & civilians from total number of people trained (PRELT, non-pre-deployment trainings in Peacekeeping, Conflict Prevention & Resolution and Countering Transnational Threats)				80% Civilians 12% Police 8% Military	100%					
	Percentage of military, police & civilians from total number of people trained (pre-deployment trainings)			100% Military	100% Military	100% Military	100% Military	100%		
	Total number of workshop/trainings organized (PRELT, Peacekeeping, Conflict Prevention & Resolution and Countering Transnational Threats)			3	6	6	6	6	21	

MONITORING AND EVALUATION

In accordance with UNDP's programming policies and procedures, the project will be monitored through the following monitoring and evaluation plans: [Note: *monitoring and evaluation plans should be adapted to project context, as needed*]

Monitoring Plan

Monitoring Activity	Purpose	Frequency	Expected Action	Partners (if joint)	Cost (if any)
Track results progress	Progress data against the results indicators in the RRF will be collected and analysed to assess the progress of the project in achieving the agreed outputs.	Quarterly, or in the frequency required for each indicator.	Slower than expected progress will be addressed by project management.		
Monitor and Manage Risk	Identify specific risks that may threaten achievement of intended results. Identify and monitor risk management actions using a risk log. This includes monitoring measures and plans that may have been required as per UNDP's Social and Environmental Standards. Audits will be conducted in accordance with UNDP's audit policy to manage financial risk.	Quarterly	Risks are identified by project management and actions are taken to manage risk. The risk log is actively maintained to keep track of identified risks and actions taken.		
Learn	Knowledge, good practices and lessons will be captured regularly, as well as actively sourced from other projects and partners and integrated back into the project.	At least annually	Relevant lessons are captured by the project team and used to inform management decisions.		
Annual Project Quality Assurance	The quality of the project will be assessed against UNDP's quality standards to identify project strengths and weaknesses and to inform management decision making to improve the project.	Annually	Areas of strength and weakness will be reviewed by project management and used to inform decisions to improve project performance.		
Review and Make Course Corrections	Internal review of data and evidence from all monitoring actions to inform decision making.	At least annually	Performance data, risks, lessons and quality will be discussed by the project board and used to make course corrections.		

<p>Project Report</p>	<p>A progress report will be presented to the Project Board and key stakeholders, consisting of progress data showing the results achieved against pre-defined annual targets at the output level, the annual project quality rating summary, an updated risk long with mitigation measures, and any evaluation or review reports prepared over the period.</p>	<p>Quarterly, and at the end of the project (final report) both narrative and financial to be submitted to the Government of Japan</p>			
<p>Project Review (Project Board)</p>	<p>The project's governance mechanism (i.e., project board) will hold regular project reviews to assess the performance of the project and review the Multi-Year Work Plan to ensure realistic budgeting over the life of the project. In the project's final year, the Project Board shall hold an end-of-project review to capture lessons learned and discuss opportunities for scaling up and to socialize project results and lessons learned with relevant audiences.</p>	<p>Specify frequency (i.e., at least annually)</p>	<p>Any quality concerns or slower than expected progress should be discussed by the project board and management actions agreed to address the issues identified.</p>		

QUARTERLY WORK PLAN ⁷⁸

All anticipated programmatic and operational costs to support the project, including development effectiveness and implementation support arrangements, need to be identified, estimated and fully costed in the project budget under the relevant output(s). This includes activities that directly support the project, such as communication, human resources, procurement, finance, audit, policy advisory, quality assurance, reporting, management, etc. All services which are directly related to the project need to be disclosed transparently in the project document.

EXPECTED OUTPUTS	PLANNED ACTIVITIES	Planned Budget by Quarter				RESPONSIBLE PARTY	PLANNED BUDGET	
		Q1	Q2	Q3	Q4		Funding Source	Amount
Output 1 Improved African communities' resilience to Radicalization and Extremism Leading to Demobilization & Reintegration (DDR) in asymmetrical environments	Activity 1.1: • Needs assessment is conducted; training methodology, framework, toolkit, curricula and partnerships are developed • Recruit technical staff • Partnerships & conferences	USD 19,355.40	USD 19,355.40	USD 19,355.40	USD 19,355.40	CCCCPA	GoJ	USD 77,421.62
	Activity 1.2: Workshops and trainings in the area of Preventing Radicalization and Extremism Leading to Terrorism (PRELT) and/or DDR	USD 0	USD 37,425.50	USD 37,425.50	USD 37,425.50			USD 112,276.50
	MONITORING (conducted after trainings)	USD 0	USD 0	USD 0	USD 0			USD 0
	Sub-Total for Output 1							USD 189,698.12
Output 2 Enhanced African capacities in Peacekeeping	Activity 2.1: • Training methodology, framework, toolkit, curricula and partnerships are developed • Recruit technical staff • Partnerships & conferences	USD 16,614.29	USD 16,614.29	USD 16,614.29	USD 16,614.29	CCCCPA	GoJ	USD 66,457.18
	Activity 2.2: Workshops and trainings in the area of Peacekeeping	USD 3,600	USD 9,000	USD 5,400	USD 73,900			USD 91,900

⁷ Cost definitions and classifications for programme and development effectiveness costs to be charged to the project are defined in the Executive Board decision DP/2010/32

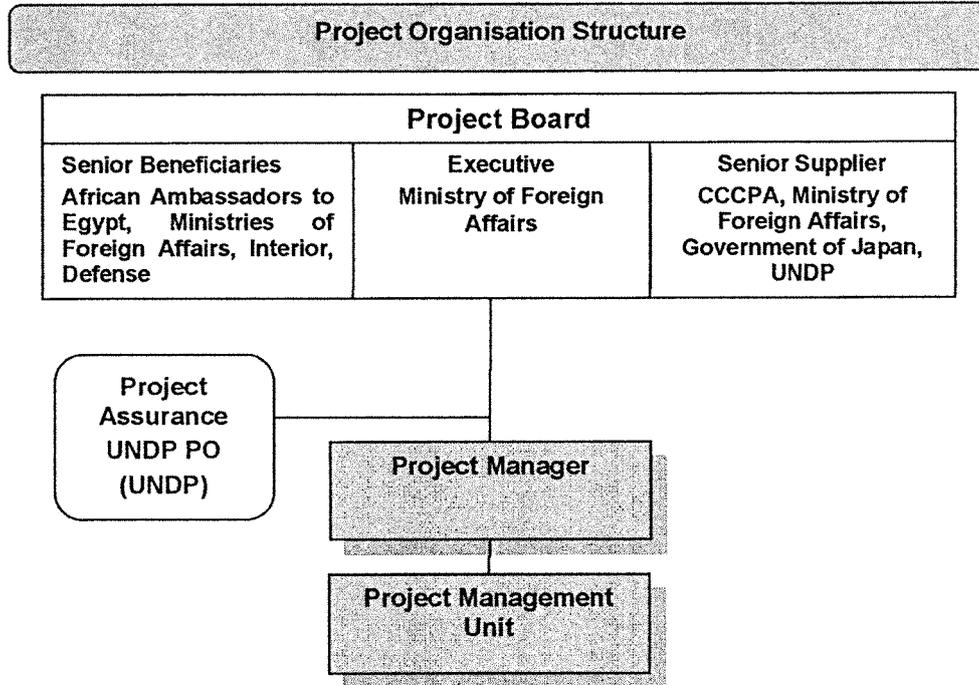
⁸ Changes to a project budget affecting the scope (outputs), completion date, or total estimated project costs require a formal budget revision that must be signed by the project board. In other cases, the UNDP programme manager alone may sign the revision provided the other signatories have no objection. This procedure may be applied for example when the purpose of the revision is only to re-phase activities among years.

	MONITORING (conducted after trainings)	USD 0			
Output 3 <i>Enhanced African capacities in Conflict Prevention and Resolution, with a focus on early warning, dialogue, negotiation and mediation (DNM)</i>	Activity 3.1: • Needs assessment is conducted; training methodology, framework, toolkit, curricula and partnerships are developed • Recruit technical staff • Partnerships & conferences	USD 16,751.91	USD 13,991.05	USD 13,991.05	USD 41,973.15
	Activity 3.2: Workshops and trainings in the areas of Conflict Prevention and Resolution	USD 13,991.05	USD 41,973.15	USD 0	
	MONITORING (conducted after trainings)	USD 0			
	Sub-Total for Output 2	USD 16,751.91	USD 13,991.05	USD 13,991.05	USD 158,357.18
	Activity 4.1: • Needs assessment is conducted; training methodology, framework, toolkit, curricula and partnerships are developed • Recruit technical staff • Partnerships & conferences	USD 16,818.64	USD 20,298.82	USD 20,298.82	USD 67,274.54
Output 4 <i>Enhanced African capacities in Countering Transnational Threats, with a focus on combating human trafficking and smuggling of migrants, combating the illicit flow of small arms and light weapons, and integrated border management</i>	Activity 4.2: Workshops and trainings in the areas of Combating Human Trafficking and Smuggling of Migrants and / or Combating the Illicit Flow of Small Arms and Light Weapons	USD 20,298.82	USD 60,896.46		
	MONITORING (conducted after trainings)	USD 0			
	Sub-Total for Output 3	USD 16,818.64	USD 20,298.82	USD 20,298.82	USD 108,980.77
Output 5 <i>Supporting CCCPA's Relocation to New Premises</i>	Activity 5.1: Renovation of new CCCPA premises is executed	USD 25,000	USD 100,000		
	Sub-Total for Output 4	USD 25,000	USD 128,171		
Project Management Unit (PMU)	Activity 6.1: • Project Management Unit is established (Recruitment and training of project staff) • Capacity building of CCCPA staff	USD 33,699.18	USD 134,796.70		
	Activity 6.2: Communication is strengthened (including organization of the Project Board and visibility campaign)	USD 4,439.89	USD 17,759.57		
	Advocacy and visibility	USD 9,300			
	Sub-Total for Output 5	USD 33,699.18	USD 100,000		

	Impact Evaluation of CCCPA Trainings					USD 4,747.76				USD 4,747.76
	Sub-Total for PMU									USD 166,604.03
General Management Support (8%)		USD 12,905	USD 16,126.46	USD 16,966.82	USD 22,890.61					USD 68,888.89
Direct Project Costing	Support to Project Implementation, Communication, M&E and quality assurance									USD 9,300
TOTAL										USD 930,000

GOVERNANCE AND MANAGEMENT ARRANGEMENTS

f) The project will be nationally executed and implemented by the CCCPA, in accordance with the UNDP National Implementation (NIM) guidelines. UNDP rules and regulations for recruitment, procurement, and award criteria will be followed for all project activities related to the contracting of services, supplies and grants. The management arrangements for this project are in line with the UNDP requirements as reflected in the UNDP User Guide and are as follows:



g) The Project Board, which contains three roles (Executive, Senior Supplier and Senior Beneficiary), will be established to take executive management decisions and provide guidance to the Project Manager, including final approval of project revisions and Annual Work Plans. However, any proposed/substantive amendments to the action and/or budget will be first submitted to the GoJ for prior approval. Project assurance reviews by this group will be made at designated decision points during the course of the project, or as necessary when raised by the Project Manager.

h) The Project Manager (PM) will act as secretariat for the committee, being responsible for convening the meetings, preparing the agenda, overseeing preparation of materials for presentation to the meeting and for preparing and distributing minutes of the meetings.

i) The Project Manager will be responsible for overall management of the project that includes overseeing project (activities) implementation, reviewing/revising work plan, overseeing M&E and reporting, monitoring and controlling budget and communicating with UNDP and Government of Japan, to ensure timely delivery and achievement of the project. The PM will also be responsible for the project's networking and outreach with potential implementing partners and beneficiary organisations. The PM will manage the PMU.

j) The Project Management Unit (PMU) will be responsible for implementation, coordination and overall management of the project, including compliance with financial and progress reporting requirements of the Government of Egypt, UNDP, and the Government of Japan. It is comprised of the Project Manager, the Programs Coordinator, and relevant officers (including M&E, Operations, Visibility and Communications, Administrative and Financial, etc.). The PM will manage technical staff such as Technical Advisor(s), Program Officer(s), Program Associate(s) Researcher(s), and

short-term consultants, who will be recruited under each output for relevant needs of activities. The PMU is responsible for maintaining budgets as well as for ensuring independent auditing and evaluation of the project, as per the UNDP NIM guidelines. The PMU reports directly to the PM.

k) **Project Assurance:** The role is held by UNDP and supports the Project Board by carrying out objective and independent project oversight and monitoring functions. This role ensures that the project is implemented to achieve results as planned in a timely and efficient manner. UNDP is responsible for designating a person to provide this oversight, which is mandatory for all projects.

LEGAL CONTEXT AND RISK MANAGEMENT

LEGAL CONTEXT STANDARD CLAUSES

This project document shall be the instrument referred to as such in Article 1 of the Standard Basic Assistance Agreement between the Government of (country) and UNDP, signed on (date). All references in the SBAA to "Executing Agency" shall be deemed to refer to "Implementing Partner."

RISK MANAGEMENT STANDARD CLAUSES

1. Consistent with the Article III of the SBAA *[or the Supplemental Provisions]*, the responsibility for the safety and security of the Implementing Partner and its personnel and property, and of UNDP's property in the Implementing Partner's custody, rests with the Implementing Partner. To this end, the Implementing Partner shall:
 - a) put in place an appropriate security plan and maintain the security plan, taking into account the security situation in the country where the project is being carried;
 - b) assume all risks and liabilities related to the Implementing Partner's security, and the full implementation of the security plan.
2. UNDP reserves the right to verify whether such a plan is in place, and to suggest modifications to the plan when necessary. Failure to maintain and implement an appropriate security plan as required hereunder shall be deemed a breach of the Implementing Partner's obligations under this Project Document [and the Project Cooperation Agreement between UNDP and the Implementing Partner]⁹.
3. The Implementing Partner agrees to undertake all reasonable efforts to ensure that no UNDP funds received pursuant to the Project Document are used to provide support to individuals or entities associated with terrorism and that the recipients of any amounts provided by UNDP hereunder do not appear on the list maintained by the Security Council Committee established pursuant to resolution 1267 (1999). The list can be accessed via http://www.un.org/sc/committees/1267/aq_sanctions_list.shtml. This provision must be included in all sub-contracts or sub-agreements entered into under/further to this Project Document.
4. Consistent with UNDP's Programme and Operations Policies and Procedures, social and environmental sustainability will be enhanced through application of the UNDP Social and Environmental Standards (<http://www.undp.org/ses>) and related Accountability Mechanism (<http://www.undp.org/secu-srm>).
5. The Implementing Partner shall: (a) conduct project and programme-related activities in a manner consistent with the UNDP Social and Environmental Standards, (b) implement any management or mitigation plan prepared for the project or programme to comply with such standards, and (c) engage in a constructive and timely manner to address any concerns and complaints raised through the Accountability Mechanism. UNDP will seek to ensure that communities and other project stakeholders are informed of and have access to the Accountability Mechanism.
6. All signatories to the Project Document shall cooperate in good faith with any exercise to evaluate any programme or project-related commitments or compliance with the UNDP Social and Environmental Standards. This includes providing access to project sites, relevant personnel, information, and documentation.

⁹ Use bracketed text only when IP is an NGO/IGO

ANNEXES

1. Risk Analysis. Use the standard Risk Log template. Please refer to the Deliverable Description of the Risk Log for instructions

#	Description	Date Identified	Type	Impact & Probability	Countermeasures / Mngt response	Owner	Submitted, updated by	Last Update	Status
1	Regional countries may choose not to participate in trainings due to their political or security issues	December 2017	Political	Probability: 3 Impact: 3	Expand target beneficiary groups Training restructured to address sensitivities	CCCPA			
2	CCCPA has limited oversight over the selection of trainees particularly regional participants.	December 2017	Strategic	Probability: 3 Impact: 3	Continued communication with counterparts to insist on CCCPA oversight of selection of trainees with appropriate background More comprehensive database of participants being developed with full CV	CCCPA			
3	Some project areas may be sensitive to some governmental partners	December 2017	Political	Probability: 3 Impact: 3	Hold workshops with relevant stakeholders to try to resolve sensitive issues so they may be addressed Sensitive use of language	CCCPA			
4	Volatile exchange rate/inflation may result in extra savings or costs	December 2017	Financial	Probability: 3 Impact: 3	CCCPA will maintain strict monitoring and will consult with UNDP and Embassy of Japan the targets	CCCPA			

2. Project Board Terms of Reference and TORs of key management positions